

ARLINGTON FINANCE COMMITTEE  
MINUTES OF MEETING  
TOWN HALL HEARING ROOM  
3/18/13

ATTENDEES:

Bayer*		Jenkins*	White	McKenna*
DeCoursey*	Connors*	Simmons*	Gibian*	
Tosti*	Foskett*	Deyst*	Ronan*	
Ferrara	Beck*	Jones*	Deshler*	
Franclemont*	Howard*	Fanning*	Carman*	Turkall*

\* Indicates present

VISITORS: Capital Planning Committee (CPC) Members Charlie Foskett (Chair), Andrew Flanagan, Paul Olsen, Tony Lionetta, Diane Johnson, Brian Rehrig, Barbara Thornton, Health & Human Services Director Christine Connolly, Council on Aging Exec Secretary Susan Carp, Stratton PTO Representative Chris Carmody

MINUTES of 3/13/13 approved as corrected. Unanimous

ART 33 CAPITAL BUDGET: Foskett, using a handout (Ref 1), introduced the CPC members and reviewed the function of the CPC, and projects recently completed and in progress. He showed 2 charts detailing the way the CPC sets its annual budget to 5% of the Town budget. They use the same process for each of the 5 years in the CPC plan. New this year is an allowance for \$400k for road repair as promised in the override campaign. In effect, this increases the capital budget expenditures by \$400k. He noted that projects in future years add up to less than 5% to leave room for possible building projects that are now undefined.. Other members of CPC presented other pages in Ref 1. Rehrig & Lionetta reviewed the Police capital plans and the Community Safety Bldg (P13 &14 & Ref 2) which is \$230k over budget and behind schedule. The Town Manager has proposed drawing from the Reserve Fund to make up part of the deficit. The rest will come from left over capital projects. Rehrig discussed the Fire Dept (P15) whose Central Station renovation cost has increased but not as much as if new seismic strengthening code were applied. Flanagan stated (P16) that the Maintenance Committee will meet for the 1st time tomorrow and (P17) that the Town Garden Wall repair is continuing. Lionetta & Johnson (P18) stated that the Thompson School is expected to be ready by Sep. About 2/3 of the contingency budget remains. Olson (P19) reported on the several parks projects completed & underway. The dog park is successful based on usage. Lionetta (P20) noted that more sidewalk ramps will be built in FY14 and the rest of the Mill Brook culvert will be renovated. Thornton (P21) showed the capital plan for the library based on a consultant inspection. The estimated cost of a new roof on the older section has gone up 25%. She also discussed appropriations for the schools & human services (P23, 24).

VOTED favorable action on the capital budget as summarized on P26. Unanimous. May reconsider if changes are proposed,

VOTED to transfer \$130,622 from the Reserve Fund to the Community Safety Bldg renovation budget as recommended by the Deputy Town Manager (request letter attached to Ref 1) Unanimous.

AYCC BUDGET HumSer SubCom (Franclemont) recommended the budget as printed. Connolly said the AYCC is operating in the black although the revenue in FY 12 was less than predicted. She described efforts to smooth payment by using credit cards. VOTED Revenue \$518,262, Expenses \$516,656. Unanimous

COA BUDGET HumSer SubCom (Franclemont) recommended the budget as printed.  
She introduced Carp.

VOTED \$186,875 Unanimous.

COMMITTEE: Tosti reminded everyone to complete the conflict of interest training. He urged members to read the School budget in preparation for the Wed hearing. Also members should review the rink & rec info furnished for a vote, along with other budgets on Mon. He urged members to review Jones's budget pages when finished late next week.

Peter Howard 3/19/13 Revised 3/20/13

cc FinCom Members, Town Web Site


Ref 1 CPC Presentation to FinCom

Ref 2 Status of Community Safety Bldg

[illegible]

VOTE SUMMARY-Budgets

#	Title	Date Heard	Date Voted	Amount	Vote Unlisted votes were unanimous
1	FinCom	2/20	2/20	11,656	
2	Board of Selectmen	3/4	3/4	366,482	
3	Town Manager	2/20	2/20	471,642	
4	Personnel				
5	Information Technology				
6	Comptroller	3/11	3/11	412,592	
7	Treasurer	3/11	3/11	649,055	
8	Postage	3/4	3/4	170,510	
9	Assessors	3/4	3/4	273,461	
10	Legal	2/20	2/20	453,346	
11	Town Clerk	2/20	2/20	253,159	
12	Registrar of Voters	2/20	2/20	56,140	
13	Parking	3/11	3/11	112,913	
14	Planning	2/20	2/20	353,368	
15	Redevelopment Board Rental Buildings	2/20	2/20	10,800 253,069	
16	Zoning Board of Appeals			21,230	
17	Public Works				
17g	Street Lights				
18a	Community Safety Admin			0	
18b	Police	2/20	2/20	7,199,322	
18c	Fire	3/4	3/4	6,429,446	
18d	Support				
19	Inspections	3/11	3/11	403,096	
20	Education				
21	Library				
22a	Health & Human Services				
22b	Veterans				
22c	COA	3/18	3/18	185,875	
23	Retirement				
24	Insurance				
25	Reserve Fund				=
W&S EF	Rev Exp				
Rec EF	Rev Exp	3/11	3/11		
Rnk EF	Rev Exp	3/11	3/11		
COA EF	Rev Exp				
Youth EF	Rev 518,262 Exp 516.665	3/18	3/18		



# Capital Planning Committee Capital Budget FY 2014 Capital Plan FY2014 - FY2018

A Presentation To  
The Arlington Finance Committee  
March 18, 2013

# Capital Planning Committee Attendees

---

- Andrew Flanagan
- Charlie Foscett
- Diane Johnson
- Tony Lionetta
- Ruth Lewis
- Paul Olsen
- Brian Rehrig
- Barbara Thornton

# Agenda

---

- Committee Members
- Organization
- Program Accomplishments
- Budget Summary
- Significant Issues
- Recommended Budget and Actions

# Committee Membership

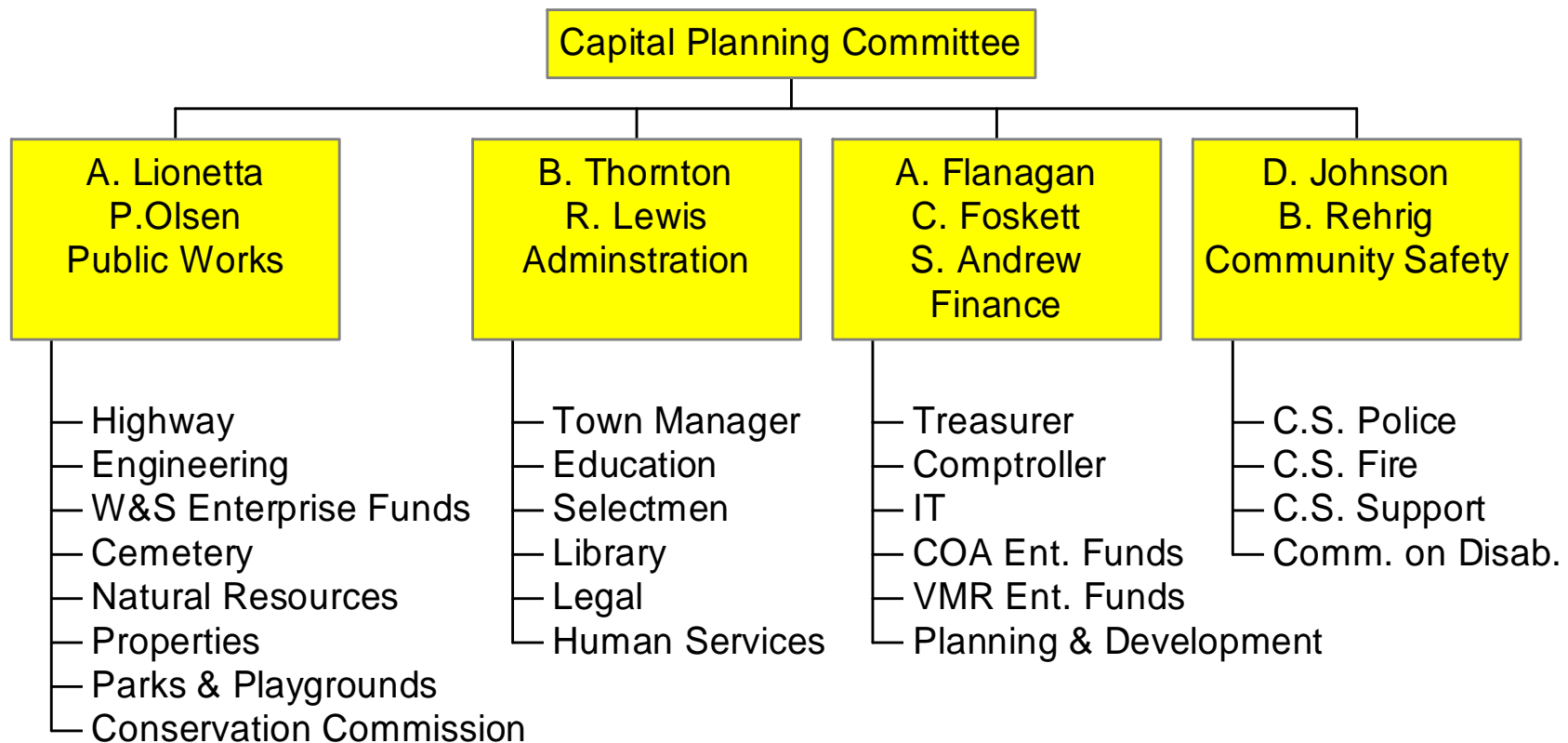
---

- Steve Andrew - Citizen Appointee
- Charlie Foskett - Chairman, FinCom Designee
- Andrew Flanagan – Deputy Town Manager
- Paul Olsen – Treasurer Designee, Vice Chair
- Diane Johnson - School Department Designee
- Ruth Lewis - Comptroller
- Anthony Lionetta – Secretary, Citizen Appointee
- Brian Rehrig - Citizen Appointee
- Barbara Thornton - Citizen Appointee



# Committee Organization 2012-2013

## Capital Planning Committee Organization



# Discussion: Budgets and Issues

---

- Capital Planning
  - Rationale, policy and practice
  - Five Year Plan
- Comparisons
  - Five Year Plan versus FinCom guidelines
  - Plan “Reserves”
- Major Issues
- Budget and Plan Detail

# Why Capital Planning

---

- Capital Planning sets and meets long-range expectations for current and future capital expenditures.
- Capital Planning sets and meets expectations for Town executives and management, the Finance Committee, Town Meeting and citizens.
- Successful Capital Planning reduces or eliminates uncertainty in the acquisition of capital assets.
- Successful Capital Planning facilitates postponing some capital expenditures in favor of others as part of the planning process.
- Successful Capital Planning gives Town Meeting and voters comfort while spending large sums of taxpayers' money.

# Arlington Capital Planning Practice

---

- Plan Five Years out with rolling request plan.
- Adjust non-exempt spending to within 5% of revenue budget.
- Attempt to *forecast future* budgets to effectively plan capital expenditures.
- We have twenty-seven years of *successful* capital planning, within budget.
- The requests from Town and School side are made with their knowledge of operating pressures.
- CPC strongly recommends sticking with FinCom 5% guideline policy.

# Program Progress

- **Some recent realized benefits from Capital Plan Projects:**

- Dog Park at Thorndike Field
- Update Town-wide Fire Alarm System
- Various Roadways and Sidewalks
- Water Improvements
- Sewer Improvements
- Forest Street Reconstruction
- Ordered and awaiting delivery of new Engine 1
- Additional upgrades to Ed Burns Arena.

- **Capital Projects in process**

- Community Safety Building Phase 2 Design
- Thompson School Reconstruction
- Ongoing Water Improvements
- Ongoing Sewer Improvements
- Ongoing Roadway and Sidewalk Improvements
- Various Public Works Rolling Stock
- Phase 2 of Street Light Conversion
- Replacement of Library roofs on the 1892 and 1931 buildings
- 2 year Long-Range Master Planning Process underway
- Repair and Reconstruction of Town Garden Wall
- Design & Construction of Florence Avenue Playground

# Five Year Plan and FinCom Guidelines

Fiscal Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Prior Non-Exempt Debt	5,641,510.00	4,978,154.00	4,415,531.00	4,007,702.00	2,776,958.00	\$21,819,855
Cash	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
New Non-Exempt Debt Service	\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726
Water Sewer Bonds						
Total Non-Exempt Tax Burden	\$7,175,685	\$7,125,852	\$7,488,181	\$7,718,462	\$6,671,696	\$36,179,875
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$25,000)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$215,400)
Adjust for Roadway Reconstruction O/R 2011	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$2,155,095)
Capital Carry Forward		\$0				\$0
Antenae Funds	(\$255,000)	(\$50,000)				(\$305,000)
Town & School Copier Reductions						
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)		(\$1,746,868)
Net Non-Exempt Plan	\$5,965,968	\$6,088,285	\$6,490,108	\$6,709,620	\$6,088,532	\$31,342,512
Pro Forma Budget	\$119,335,335	\$122,772,275	\$127,015,185	\$132,533,596	\$138,066,646	\$639,723,037
Budget For Plan at 5%	\$5,966,767	\$6,138,614	\$6,350,759	\$6,626,680	\$6,903,332	\$31,986,152
Plan as % of Revenues	5.00%	4.96%	5.11%	5.06%	4.41%	4.90%
Variance From Budget	\$799	\$50,329	(\$139,349)	(\$82,940)	\$814,800	\$643,640

# Reconciliation to Town Five Year Plan

Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
<b>Total Town Budget</b>	\$132,136,277	\$133,142,427	\$137,341,343	\$142,818,635	\$148,323,533
Adjust for Water Sewer	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)
Adjust for Exempt Debt Service	(\$3,018,625)	(\$2,925,213)	(\$2,816,405)	(\$2,708,203)	(\$2,610,621)
Adjust for Free Cash Reserve	(\$2,400,000)				
Adjust for Enterprise Funds	(\$1,789,205)	(\$1,851,827)	(\$1,916,641)	(\$1,983,724)	(\$2,053,154)
<b>Adjusted Total Town Budget</b>	\$119,335,335	\$122,772,275	\$127,015,185	\$132,533,596	\$138,066,646

- As of 3/12/13 – note that the Five Year Plan is a dynamic document

# Major Issues

---

- Community Safety – Police
  - Project over budget
  - Request for Reserve Fund Transfer
- Central Fire Station – New HQ
  - Planning to begin
  - Seismic issue
- Planning for Building Projects
  - High School
  - Minuteman
  - Additional Stratton work
- Thompson School Project Update



# Community Safety - Police

- Community Safety building project encountering a variety of unforeseen and unfortunate conditions.
  - Façade of building mixed masonry and stucco – created problems not visible in advance
- Remedy presently projected \$230,000 over budget to complete this phase. \$102,000 available from existing Capital balances.
- Town Manager will be requesting a \$128,000 transfer from the Finance Committee cover the remainder. This request supported by both the Capital Budget and Permanent Town Building Committees.
- PTBC and Ammondson Architects doing a good job managing a very difficult project.

# Community Safety Building Renovations Status

- 2006 Evaluation Done >> \$4.8 million estimated for Reno.
- Inflation and complexity to over \$7.5 million through 2016
- Three Phases: Plaza, Building Envelope and Internal Programmatic.
- Deck Renovation completed as first phase (FY 2010) \$1,350,000
- Building Envelope underway & to be completed by May 2013.
- Despite Extensive pre contract forensic evaluations/ testing more problems are being uncovered incl. cooling tower.
- Envelope Phase budgeted @ \$2,240,000, FY2013
- Result \$232K over budget > Manager's proposed approach
  - Take \$103k from various residual prior year capital Items
  - Take \$130k from Reserves. (CPC voted unanimously to support the Town Manager's proposed approach.)
- Future questions are when/how to complete Renovation Program. Phase 3 programmed for \$246k for design in FY2015 & \$2.4 m for Construction in FY2016.
- CPC looking at consolidation

# Community Safety - Fire

---

- New stainless-steel-body pumper purchased and 2001 pumper refurbished as backup in FY2013.
- Central Fire Station interior renovation budgeted at \$450,000 for planning in FY 2014 and \$5,600,000 for construction in FY 2015, adjusted to reflect escalation from 2009 costing. New seismic reinforcement requirements of Mass building code would add approximately \$1million to the project. Waiver of that requirement is expected.
- Ambulance replacement in FY 2014; budget increased to \$200,000 to meet revised NFPA guidelines.
- Staggered replacement of entire stock of self-contained breathing apparatus at \$70,000 per year, FY 2014-2016.

# Maintenance Committee Update

---

- The Maintenance Committee was created in FY2012. The vote read as follows:

VOTED: That the Facilities Maintenance Advisory Committee be and hereby is created to assess current maintenance spending and facility-related programming and make annual recommendations to the Town Manager for maintenance spending to be considered by the Manager when compiling the annual operating budget. The members of the Facilities Maintenance Advisory Committee will be: (1) the Town Manager or designee; (2) the Facilities Superintendent or other designee of the Director of Public Works; (3) the Superintendent of Schools or designee; (4) a member of the Finance Committee, to be chosen by the Finance Committee; and (5) a citizen representative to be appointed by the Town Manager.

- As of 3/12/13, the Committee has been populated and should hold its first meeting prior to the start of 2013 Annual Town Meeting.

# Planning & Community Development

---

## Review Ongoing Projects

- The reconstruction of the Town Garden Wall is underway. The dismantling of the bowed section of the wall is complete and existing stones will be inventoried and additional stones will be ordered to complete the reconstruction. Additionally, repairs will be made to other segments of the wall and an ADA sidewalk ramp is planned for Peg Spengler Way corner. Work will continue through 2013.
- Long Range Master Plan: Consultant is under contract and has toured Arlington. The first meeting of the Master Advisory Committee will be March 19, 2013.

## FY 14 Proposed Projects

- Continue next phase of the Long Range Master Planning process.
- Begin Parking Study for Arlington Center.
- Ongoing building improvements to the Town's rental properties.

# Thompson School Status

- Estimated Project Cost >> approx. \$20.7 million
- Construction Contract Value >>\$14.9 million
- Construction underway and going reasonably well.
- Schedule about 2 wks. behind >> OPM is monitoring.
- As of 2/21, about 60% Complete.
- No big surprises so far.
- Some Change Orders >> Orig. Construction Contingency (\$630,559) about \$422k Remains
- Furniture & IT Contracts have been advertised
- Target for Substantial Completion >> June 28
- Target for Final Completion >> August 12
- Initial reaction to Building very favorable
- Latest in Technology



# Parks and Recreation

## Review Prior Year Projects

- Wellington Tennis Courts - Construction Completed
- Dog Park @Thorndike nearly complete >> High Usage reported

## This Year's Projects

- Safety Netting Summer St Field (\$55k), Using Prior Yr. balances
- North Union Spray Pool (\$197k)
- Hibbert St Playground (\$288k)
- ADA Evaluation/Playground Safety Inspection (37 sites)



# Public Works

---

## Review Prior Year Items

- New Sweeper purchased using prior yr. residual balances
- Roadway Conditions updated Pavement Management system
- Forest Street Completed

## This Year's Requests

- Expanded Sidewalk Ramp Program ( \$125k CBDG, \$65k Town)
- High School Culvert Replacement Scheduled for FY 2014
- Pursuing FEMA Grant for Mill Brook flooding, 25% Town Match required (\$100k FY14, \$125k FY15 & \$300k FY 16)
- Water System improvements Cemetery (\$400k)

Enterprise Fund strained > water consumption down 2%/yr.

Cemetery Expansion (FY07) Request > still not action. Also Chapel?



# Library Investments

---

Roof replacement for 1892 and 1931 buildings estimated: \$406K  
but actual: \$505K

- Variance covered mainly by existing capital balances in library fund and in Crosby school roof repair fund

IT:

- MLN Equipment, laptops and PC's: \$30.2K
- Vending Machine for PC's: \$5.1K

Ryan Livergood, new Library Director, deeply involved in capital planning for the library system

# Health & Human Services

---

- Infrastructure improvement: Whittemore Robbins House HVAC system: \$20K
- Robbins House Cottage kitchen & bath improvement: \$50K
- HHS expanding use of 3rd party payments to fund programs; AYCC is supported 32% tax\$ and 68% 3rd party revenue and fund raising
- Christine Connolly, Director HHS, is moving to bring in more alternative funding sources

# School Department

---

- Pierce School Chiller \$100K
- Under discussion FY15: replace turf on Pierce Field: \$500K
- School Department preparing capital improvement program for the Stratton and Arlington High School
- Stratton School
  - Furniture replacements FY 2014:
  - Plan under development for future improvements
- Boiler at AHS Bldg. F, steam/hot water convertible \$225K
- Other AHS requests put on hold pending an AHS capital renovation plan, initial plan expected in next 12 months, MSBA response and timing critical

# Five Year Plan and FinCom Guidelines

Fiscal Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Prior Non-Exempt Debt	5,641,510.00	4,978,154.00	4,415,531.00	4,007,702.00	2,776,958.00	\$21,819,855
Cash	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
New Non-Exempt Debt Service	\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726
Water Sewer Bonds						
Total Non-Exempt Tax Burden	\$7,175,685	\$7,125,852	\$7,488,181	\$7,718,462	\$6,671,696	\$36,179,875
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$25,000)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$215,400)
Adjust for Roadway Reconstruction O/R 2011	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$2,155,095)
Capital Carry Forward		\$0				\$0
Antenae Funds	(\$255,000)	(\$50,000)				(\$305,000)
Town & School Copier Reductions						
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)		(\$1,746,868)
Net Non-Exempt Plan	\$5,965,968	\$6,088,285	\$6,490,108	\$6,709,620	\$6,088,532	\$31,342,512
Pro Forma Budget	\$119,335,335	\$122,772,275	\$127,015,185	\$132,533,596	\$138,066,646	\$639,723,037
Budget For Plan at 5%	\$5,966,767	\$6,138,614	\$6,350,759	\$6,626,680	\$6,903,332	\$31,986,152
Plan as % of Revenues	5.00%	4.96%	5.11%	5.06%	4.41%	4.90%
Variance From Budget	\$799	\$50,329	(\$139,349)	(\$82,940)	\$814,800	\$643,640

# Attachments

---

- FY 2014 Capital Budget
- FY 2014 - FY 2018 Capital Plan
- Forecast of New Debt Service
- Town Manager Request for Transfer,  
with Supporting Memo

# Recommended Vote

- We are asking you to vote the capital expenditure budget as currently presented.
  - Cash \$1,450,700
  - Bond \$3,575,550
  - Other \$3,506,000
- Exempt amount includes estimated Symmes \$307,130 to be raised by taxes
- Symmes amount may have to be adjusted prior to TM
- FinCom will have opportunity to review detailed written vote and any modifications later in process.

FY 2014	Expenditures
By Funding Source	
Cash	\$1,450,700
Bond	\$3,575,550
Other	\$3,506,000
<b>Total</b>	<b>\$8,532,250</b>
<b>Calculation of Net Appropriation of Article</b>	
<b>FY 2014</b>	<b>Capital and Debt Service</b>
Prior Years Non-exempt Debt Service	
Principal	\$4,706,000
Interest	\$935,510
<b>Total Prior Non-exempt Debt Service</b>	<b>\$5,641,510</b>
Plus Enterprise Fund Debt Svc. Appropriation	\$229,125
Plus MWRA Loan Payments	\$747,378
Net Prior Non-Exempt Debt Service	\$6,618,013
New Non-exempt Debt Service	\$83,475
Less Antenna Funds	(\$255,000)
Less Veterans Memorial Rink	(\$83,000)
Less Ambulance Revolving Fund	(\$25,000)
Current Year Cash Outlay	\$1,450,700
<b>Total Non-exempt Appropriation</b>	<b>\$7,789,188</b>
Exempt Principal	2,433,130
Total Exempt Interest	585,495
<b>Total Exempt Debt Service</b>	<b>\$3,018,625</b>
Less Enterprise Fund Debt Svc Approp.	(\$229,125)
Less MWRA Loan Payments	(\$747,378)
<b>Total Tax Rate Appropriation</b>	<b>\$9,831,310</b>

# Actions Requested of FinCom

---

- Vote favorable action on our recommended budget
- Support five year plan
- Vote Reserve Fund Transfer of \$130,622 for Police Station Project as requested by the Town Manager

# Summary

---

- We respectfully request your support of the Capital Planning Committee budget request.

**Thank you**  
**The Capital Planning Committee**



Row Labels	BOND	CASH	OTHER	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$776,000</b>			<b>\$776,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$56,000</b>			<b>\$56,000</b>
Automatic Defibrillators	\$16,000			\$16,000
Protective Gear Replacement	\$40,000			\$40,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$70,000</b>			<b>\$70,000</b>
Breathing apparatus, SCBA	\$70,000			\$70,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$450,000</b>			<b>\$450,000</b>
Headquarters - Architectural Plans	\$450,000			\$450,000
<b>VEHICLE REPLACEMENT</b>	<b>\$200,000</b>			<b>\$200,000</b>
Ambulance replacement	\$200,000			\$200,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$25,000</b>	<b>\$212,000</b>		<b>\$237,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$25,000</b>	<b>\$43,500</b>		<b>\$68,500</b>
Digital fingerprint imaging machine	\$25,000			\$25,000
Laser Radar		\$3,500		\$3,500
Online Reporting System		\$19,000		\$19,000
Universal Forensic Extraction Device		\$4,500		\$4,500
Window Treatments		\$16,500		\$16,500
<b>EQUIPMENT REPLACEMENT</b>		<b>\$32,000</b>		<b>\$32,000</b>
Bullet Proof Vest Program		\$15,000		\$15,000
Parking Hand Held Ticket Machines		\$10,000		\$10,000
Security System		\$7,000		\$7,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,500</b>		<b>\$5,500</b>
Photocopier		\$5,500		\$5,500
<b>VEHICLE REPLACEMENT</b>		<b>\$131,000</b>		<b>\$131,000</b>
Vehicle Replacement Program		\$131,000		\$131,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>			<b>\$11,000</b>	<b>\$11,000</b>
<b>VEHICLE REPLACEMENT</b>			<b>\$11,000</b>	<b>\$11,000</b>
Van Replacement Program			\$11,000	\$11,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$70,000</b>	<b>\$5,600</b>		<b>\$75,600</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$20,000</b>			<b>\$20,000</b>
Whittemore Robbins House HVAC System	\$20,000			\$20,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,600</b>		<b>\$5,600</b>
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$50,000</b>			<b>\$50,000</b>
Robbins House Cottage kitchen & bath INCREASE	\$50,000			\$50,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$450,300</b>			<b>\$450,300</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$450,300</b>			<b>\$450,300</b>
Building Security Elements	\$20,000			\$20,000
Document Management System	\$25,000			\$25,000
Library MLN Equipment	\$30,200			\$30,200
Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
School - Educational IT Program	\$125,000			\$125,000
School - Software Licensing	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization	\$30,000			\$30,000
Town Network Infrastructure	\$25,000			\$25,000
Town-Microcomputer Program	\$60,000			\$60,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000			\$50,000
<b>LEGAL/WORKERS' COMPENSATION</b>		<b>\$5,000</b>		<b>\$5,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier		\$5,000		\$5,000
<b>LIBRARY</b>	<b>\$150,000</b>	<b>\$5,600</b>		<b>\$155,600</b>
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$150,000</b>	<b>\$5,600</b>		<b>\$155,600</b>
Exhaust fans		\$5,600		\$5,600
Repainting of 1892 Building	\$150,000			\$150,000
<b>PLANNING</b>	<b>\$60,000</b>	<b>\$125,500</b>		<b>\$185,500</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$85,000</b>		<b>\$85,000</b>
Comprehensive Master Plan		\$75,000		\$75,000
Gibbs - Card Access 2 doors gym		\$10,000		\$10,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$15,000</b>			<b>\$15,000</b>
Gibbs - Replace AC Compressor	\$15,000			\$15,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$45,000</b>	<b>\$38,000</b>		<b>\$83,000</b>
Dallin - Paving		\$8,000		\$8,000
Gibbs - Interior Bathrooms	\$25,000			\$25,000
Gibbs - Lead Abatement	\$20,000			\$20,000
Parking Study - Arlington Center		\$30,000		\$30,000

Row Labels	BOND	CASH	OTHER	Grand Total
<b>PHOTOCOPIER PROGRAM</b>		<b>\$2,500</b>		<b>\$2,500</b>
Photocopier/Equipment		\$2,500		\$2,500
<b>PUBLIC WORKS ADMINISTRATION</b>		<b>\$27,000</b>		<b>\$27,000</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$25,000</b>		<b>\$25,000</b>
Roadway Consulting Services		\$25,000		\$25,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$2,000</b>		<b>\$2,000</b>
Photocopier		\$2,000		\$2,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$400,000</b>		<b>\$10,000</b>	<b>\$410,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$10,000</b>	<b>\$10,000</b>
Headstone Cleaning & Repair			\$10,000	\$10,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$400,000</b>			<b>\$400,000</b>
Water System Rehab	\$400,000			\$400,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$170,000</b>			<b>\$170,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$170,000</b>			<b>\$170,000</b>
Opticom Updates Traffic Lights	\$70,000			\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000			\$100,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$192,000</b>	<b>\$815,000</b>	<b>\$625,000</b>	<b>\$1,632,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$37,000</b>	<b>\$5,000</b>		<b>\$42,000</b>
Air Compressor (trailer mounted)	\$20,000			\$20,000
Sander Body	\$17,000			\$17,000
Small equipment		\$5,000		\$5,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$65,000</b>	<b>\$810,000</b>	<b>\$625,000</b>	<b>\$1,500,000</b>
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$410,000		\$410,000
Sidewalks and Curbstones		\$50,000		\$50,000
<b>VEHICLE REPLACEMENT</b>	<b>\$90,000</b>			<b>\$90,000</b>
Truck w/welder unit, 350 amp	\$90,000			\$90,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$85,000</b>	<b>\$6,000</b>		<b>\$91,000</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$6,000</b>		<b>\$6,000</b>
Small equipment		\$6,000		\$6,000
<b>VEHICLE REPLACEMENT</b>	<b>\$85,000</b>			<b>\$85,000</b>
1 Ton Dump Truck w/Plow	\$50,000			\$50,000
Pickup 3/4 ton	\$35,000			\$35,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$225,000</b>	<b>\$23,000</b>		<b>\$248,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$225,000</b>			<b>\$225,000</b>
High School Parking lot culvert	\$225,000			\$225,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$23,000</b>		<b>\$23,000</b>
Buildings Rehab consultant Services		\$18,000		\$18,000
Fox Library Windows		\$5,000		\$5,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$2,735,000</b>	<b>\$2,735,000</b>
<b>EQUIPMENT REPLACEMENT</b>			<b>\$105,000</b>	<b>\$105,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000
Small equipment			\$5,000	\$5,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$2,300,000</b>	<b>\$2,300,000</b>
Hydrant replacement program			\$100,000	\$100,000
Lift Station upgrade			\$50,000	\$50,000
Sewer System Rehabilitation			\$1,400,000	\$1,400,000
Water System Rehabilitation			\$750,000	\$750,000
<b>VEHICLE REPLACEMENT</b>			<b>\$330,000</b>	<b>\$330,000</b>
Catch basin cleaner			\$330,000	\$330,000
<b>RECREATION</b>	<b>\$526,250</b>			<b>\$526,250</b>
<b>PARKS &amp; PLAYGROUNDS</b>	<b>\$486,250</b>			<b>\$486,250</b>
Hibbert	\$288,750			\$288,750
North Union	\$197,500			\$197,500
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$40,000</b>			<b>\$40,000</b>
ADA Accessibility Study & Playground	\$40,000			\$40,000
<b>REDEVELOPMENT BOARD</b>			<b>\$125,000</b>	<b>\$125,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$12,000</b>	<b>\$12,000</b>
ARB - Central Two Security Cameras			\$12,000	\$12,000
<b>EQUIPMENT REPLACEMENT</b>			<b>\$40,000</b>	<b>\$40,000</b>
ARB - Central Boiler			\$40,000	\$40,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$73,000</b>	<b>\$73,000</b>
ARB - 23 Maple Street Exterior, repair paved walkways/landscape			\$3,000	\$3,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing			\$10,000	\$10,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000	\$20,000

Row Labels	BOND	CASH	OTHER	Grand Total
ARB - Central Interior baths, halls, lobby			\$15,000	\$15,000
ARB - Jefferson Cutter Interior baths, halls, stairwells			\$10,000	\$10,000
ARB - Jefferson New Fire Alarm Panel			\$15,000	\$15,000
<b>SCHOOLS</b>	<b>\$446,000</b>	<b>\$216,500</b>		<b>\$662,500</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$170,000</b>	<b>\$36,000</b>		<b>\$206,000</b>
Chiller - Pierce School	\$150,000			\$150,000
Heating & Ventilation units High School		\$10,000		\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000			\$20,000
Replace ventilating rooftop units		\$6,000		\$6,000
Small Equipment and Tools		\$5,000		\$5,000
Stratton Furniture & Classroom Improvements		\$15,000		\$15,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$55,500</b>		<b>\$55,500</b>
Furnishings World Language Lab at HS		\$12,000		\$12,000
Major Equip for Music Department		\$3,500		\$3,500
Stratton Building Improvements		\$10,000		\$10,000
Stratton Facilities Plan		\$15,000		\$15,000
Window replacement on 5th fl AHS		\$15,000		\$15,000
<b>MAJOR REPAIRS</b>	<b>\$225,000</b>	<b>\$5,000</b>		<b>\$230,000</b>
AHS F Building Boiler	\$225,000			\$225,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$120,000</b>		<b>\$120,000</b>
Photocopier Lease Program		\$120,000		\$120,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$16,000</b>			<b>\$16,000</b>
High School -Replace heating and ventilation units	\$10,000			\$10,000
High School -Replace ventilating rooftop units	\$6,000			\$6,000
<b>STUDENT TRANSPORTATION</b>	<b>\$35,000</b>			<b>\$35,000</b>
Athletics Van - 8 passenger	\$35,000			\$35,000
<b>TOWN MANAGER</b>		<b>\$5,000</b>		<b>\$5,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier		\$5,000		\$5,000
<b>TREASURER</b>		<b>\$4,500</b>		<b>\$4,500</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$4,500</b>		<b>\$4,500</b>
Photocopier		\$4,500		\$4,500
<b>Grand Total</b>	<b>\$3,575,550</b>	<b>\$1,450,700</b>	<b>\$3,506,000</b>	<b>\$8,532,250</b>

Row Labels	2014	2015	2016	2017	2018	Grand Total
<b>BOARD OF SELECTMEN</b>			\$5,000	\$5,000	\$5,000	\$15,000
<b>PHOTOCOPIER PROGRAM</b>			\$5,000	\$5,000	\$5,000	\$15,000
Photocopier lease			\$5,000	\$5,000	\$5,000	\$15,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$776,000	\$5,750,000	\$110,000	\$925,000	\$600,000	\$8,161,000
<b>DEPARTMENTAL PROJECT</b>	\$56,000	\$40,000	\$40,000			\$136,000
Automatic Defibrillators	\$16,000					\$16,000
Protective Gear Replacement	\$40,000	\$40,000	\$40,000			\$120,000
<b>EQUIPMENT REPLACEMENT</b>	\$70,000	\$70,000	\$70,000			\$210,000
Breathing apparatus, SCBA	\$70,000	\$70,000	\$70,000			\$210,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	\$450,000	\$5,600,000				\$6,050,000
Fire Station - Central		\$5,600,000				\$5,600,000
Headquarters - Architectural Plans	\$450,000					\$450,000
<b>VEHICLE REPLACEMENT</b>	\$200,000	\$40,000		\$925,000	\$600,000	\$1,765,000
Ambulance replacement	\$200,000					\$200,000
Ladder 1 #1009				\$925,000		\$925,000
Purchase new Engine/Pump - replace #1007					\$600,000	\$600,000
Replace C2		\$40,000				\$40,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	\$237,000	\$454,500	\$2,452,000	\$182,500	\$322,000	\$3,648,000
<b>DEPARTMENTAL PROJECT</b>	\$68,500	\$19,000	\$35,000	\$24,500	\$161,500	\$308,500
"Your Speed" Traffic Display			\$5,000		\$5,000	\$10,000
AVL Automatic Vehicle Location System				\$6,000		\$6,000
Certified Patrol/Narcotic K9			\$10,000			\$10,000
Digital fingerprint imaging machine	\$25,000					\$25,000
Laser Radar	\$3,500	\$4,500	\$4,500	\$4,500	\$4,500	\$21,500
Online Reporting System	\$19,000					\$19,000
Radio Upgrade/Replacement Program		\$13,000	\$14,000	\$14,000	\$14,000	\$55,000
Tablet Personnel Computers					\$63,000	\$63,000
Traffic Counters		\$1,500	\$1,500			\$3,000
Universal Forensic Extraction Device	\$4,500					\$4,500
Weapons Range Modification					\$75,000	\$75,000
Window Treatments	\$16,500					\$16,500
<b>EQUIPMENT REPLACEMENT</b>	\$32,000	\$53,000	\$38,000	\$21,000	\$23,000	\$167,000
Automated External Defibrillators		\$16,000				\$16,000
Bullet Proof Vest Program	\$15,000	\$17,000	\$17,000	\$15,000	\$17,000	\$81,000
Parking Hand Held Ticket Machines	\$10,000					\$10,000
Records Management Server Upgrade		\$15,000				\$15,000
Security System	\$7,000	\$5,000	\$6,000	\$6,000	\$6,000	\$30,000
Speed Trailer Replacement			\$15,000			\$15,000
<b>PHOTOCOPIER PROGRAM</b>	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
Photocopier	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
<b>PUBLIC BUILDING MAINTENANCE</b>		\$246,000	\$2,214,000			\$2,460,000
C.S. Building Renovations -5 Year plan		\$246,000	\$2,214,000			\$2,460,000
<b>VEHICLE REPLACEMENT</b>	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000
Vehicle Replacement Program	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>	<b>\$11,000</b>			<b>\$11,000</b>		<b>\$22,000</b>
<b>VEHICLE REPLACEMENT</b>	<b>\$11,000</b>			<b>\$11,000</b>		<b>\$22,000</b>
Van Replacement Program	\$11,000			\$11,000		\$22,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$75,600</b>	<b>\$5,600</b>	<b>\$155,200</b>	<b>\$2,400</b>	<b>\$2,800</b>	<b>\$241,600</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$20,000</b>					<b>\$20,000</b>
Whittemore Robbins House HVAC System	\$20,000					\$20,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,600</b>	<b>\$5,600</b>	<b>\$5,200</b>	<b>\$2,400</b>	<b>\$2,800</b>	<b>\$21,600</b>
AYCC Photocopier	\$2,800	\$2,800	\$2,800	\$2,400		\$10,800
Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,400		\$2,800	\$10,800
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$50,000</b>		<b>\$150,000</b>			<b>\$200,000</b>
Robbins House Cottage kitchen & bath INCREASE	\$50,000					\$50,000
Whittemore Robbins House			\$150,000			\$150,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$450,300</b>	<b>\$389,400</b>	<b>\$368,610</b>	<b>\$523,900</b>	<b>\$330,300</b>	<b>\$2,062,510</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$450,300</b>	<b>\$389,400</b>	<b>\$368,610</b>	<b>\$523,900</b>	<b>\$330,300</b>	<b>\$2,062,510</b>
Building Security Elements	\$20,000	\$20,000	\$20,000			\$60,000
Document Management System	\$25,000	\$25,000	\$25,000			\$75,000
Library MLN Equipment	\$30,200	\$19,300	\$23,510	\$23,800	\$30,200	\$127,010
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
Replacement of Receivable Package				\$200,000		\$200,000
School - Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$25,000	\$25,000				\$50,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000					\$50,000
<b>INSPECTIONS</b>			<b>\$25,000</b>			<b>\$25,000</b>
<b>VEHICLE REPLACEMENT</b>			<b>\$25,000</b>			<b>\$25,000</b>
Vehicle - Plumbing			\$25,000			\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$5,000</b>	<b>\$5,000</b>	<b>\$20,000</b>
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$5,000</b>	<b>\$5,000</b>	<b>\$20,000</b>
Photocopier	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
<b>LIBRARY</b>	<b>\$155,600</b>	<b>\$31,100</b>	<b>\$63,200</b>	<b>\$85,100</b>	<b>\$45,200</b>	<b>\$380,200</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$2,800</b>	<b>\$2,800</b>	<b>\$2,800</b>		<b>\$8,400</b>
Photocopier		\$2,800	\$2,800	\$2,800		\$8,400
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$155,600</b>	<b>\$28,300</b>	<b>\$40,400</b>	<b>\$82,300</b>	<b>\$45,200</b>	<b>\$351,800</b>
Doors				\$38,000		\$38,000
Exhaust fans	\$5,600	\$5,800	\$5,800	\$5,800		\$23,000
Heating/Cooling Water Pumps			\$21,400			\$21,400
Hot Water Heater			\$6,000			\$6,000
HVAC Blowers				\$8,500		\$8,500
HVAC Coil/Air Handler Unit				\$17,000		\$17,000
Ramp and Stairs				\$13,000		\$13,000
Repair Honeywell 3 way valves & controller			\$7,200			\$7,200

Row Labels	2014	2015	2016	2017	2018	Grand Total
Repainting - 1992 Addition		\$22,500				\$22,500
Repainting of 1892 Building	\$150,000					\$150,000
Windows- 1892 Building					\$45,200	\$45,200
<b>VEHICLE REPLACEMENT</b>			<b>\$20,000</b>			<b>\$20,000</b>
Library Van			\$20,000			\$20,000
<b>PLANNING</b>	<b>\$185,500</b>	<b>\$17,500</b>	<b>\$22,500</b>	<b>\$42,500</b>	<b>\$2,500</b>	<b>\$270,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$85,000</b>					<b>\$85,000</b>
Comprehensive Master Plan	\$75,000					\$75,000
Gibbs - Card Access 2 doors gym	\$10,000					\$10,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$15,000</b>					<b>\$15,000</b>
Gibbs - Replace AC Compressor	\$15,000					\$15,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$83,000</b>	<b>\$15,000</b>	<b>\$20,000</b>	<b>\$40,000</b>		<b>\$158,000</b>
BOS - Parmenter Oil Tank Removal		\$15,000				\$15,000
Dallin - Paving	\$8,000					\$8,000
Dallin Library Exterior Painting				\$20,000		\$20,000
Gibbs - Interior Bathrooms	\$25,000					\$25,000
Gibbs - Lead Abatement	\$20,000					\$20,000
MGR - Gibbs oil tank removal			\$20,000			\$20,000
Parking Study - Arlington Center	\$30,000					\$30,000
Parmenter roof repairs for slate & gutters				\$20,000		\$20,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$12,500</b>
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$27,000</b>	<b>\$34,000</b>	<b>\$2,000</b>	<b>\$57,000</b>		<b>\$120,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$25,000</b>	<b>\$32,000</b>		<b>\$57,000</b>		<b>\$114,000</b>
Mall Lights		\$32,000		\$32,000		\$64,000
Roadway Consulting Services	\$25,000			\$25,000		\$50,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$2,000</b>			<b>\$6,000</b>
Photocopier	\$2,000	\$2,000	\$2,000			\$6,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$410,000</b>	<b>\$350,000</b>	<b>\$260,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$1,040,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$400,000</b>					<b>\$400,000</b>
Water System Rehab	\$400,000					\$400,000
<b>PUBLIC BUILDING MAINTENANCE</b>			<b>\$250,000</b>			<b>\$250,000</b>
Garage Renovation/ Rehab Chapel/HVAC			\$250,000			\$250,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>		<b>\$230,000</b>				<b>\$230,000</b>
Roadway Improvements		\$230,000				\$230,000
<b>VEHICLE REPLACEMENT</b>		<b>\$110,000</b>				<b>\$110,000</b>
Backhoe		\$110,000				\$110,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$170,000</b>	<b>\$140,000</b>	<b>\$300,000</b>	<b>\$30,000</b>		<b>\$640,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$170,000</b>	<b>\$140,000</b>	<b>\$300,000</b>			<b>\$610,000</b>
GPS Survey Equipment		\$15,000				\$15,000
Opticom Updates Traffic Lights	\$70,000					\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000	\$125,000	\$300,000			\$525,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
<b>VEHICLE REPLACEMENT</b>				<b>\$30,000</b>		<b>\$30,000</b>
Utility Vehicle				\$30,000		\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$1,632,000</b>	<b>\$2,014,250</b>	<b>\$1,771,756</b>	<b>\$1,631,525</b>	<b>\$1,819,563</b>	<b>\$8,869,094</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$42,000</b>	<b>\$34,000</b>	<b>\$135,000</b>	<b>\$34,000</b>	<b>\$22,000</b>	<b>\$267,000</b>
Air Compressor (trailer mounted)	\$20,000					\$20,000
Backhoe/Loader 1.5 CY			\$113,000			\$113,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000		\$24,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$99,000</b>			<b>\$99,000</b>
Replace Retaining Wall - Westminster Ave			\$99,000			\$99,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$1,500,000</b>	<b>\$1,510,250</b>	<b>\$1,395,756</b>	<b>\$1,406,525</b>	<b>\$1,417,563</b>	<b>\$7,230,094</b>
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps CDBG	\$125,000	\$125,000				\$250,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$410,000	\$420,250	\$430,756	\$441,525	\$452,563	\$2,155,094
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>VEHICLE REPLACEMENT</b>	<b>\$90,000</b>	<b>\$470,000</b>	<b>\$142,000</b>	<b>\$191,000</b>	<b>\$380,000</b>	<b>\$1,273,000</b>
1 Ton Utility w/Gate Lift				\$47,000		\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)		\$80,000			\$85,000	\$165,000
33,000 GVW Dump Truck		\$90,000				\$90,000
4WD Truck w/Sander		\$140,000	\$142,000	\$144,000		\$426,000
Catch Basin Cleaner - Clam Shell					\$120,000	\$120,000
Loader 2.5CY Capacity		\$160,000				\$160,000
Loader 3 CY Capacity					\$175,000	\$175,000
Truck w/welder unit, 350 amp	\$90,000					\$90,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$91,000</b>	<b>\$45,000</b>	<b>\$141,000</b>	<b>\$80,000</b>	<b>\$256,000</b>	<b>\$613,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$6,000</b>		<b>\$141,000</b>		<b>\$256,000</b>	<b>\$403,000</b>
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower			\$135,000			\$135,000
Small equipment	\$6,000		\$6,000		\$6,000	\$18,000
Work Crane - 120' Boom					\$250,000	\$250,000
<b>VEHICLE REPLACEMENT</b>	<b>\$85,000</b>	<b>\$45,000</b>		<b>\$80,000</b>		<b>\$210,000</b>
1 Ton Dump Truck w/Plow	\$50,000					\$50,000
1 Ton Utility Truck w/Gate		\$45,000				\$45,000
Fork Lift				\$80,000		\$80,000
Pickup 3/4 ton	\$35,000					\$35,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$248,000</b>	<b>\$28,000</b>	<b>\$418,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$912,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$225,000</b>		<b>\$400,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$825,000</b>
DPW Yard Bldg C Replace Spanish Tile Roof			\$300,000			\$300,000
High School Parking lot culvert	\$225,000					\$225,000
Town Hall Renovation Program			\$100,000	\$100,000	\$100,000	\$300,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$23,000</b>		<b>\$18,000</b>		<b>\$18,000</b>	<b>\$59,000</b>
Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
Fox Library Windows	\$5,000					\$5,000
<b>VEHICLE REPLACEMENT</b>		<b>\$28,000</b>				<b>\$28,000</b>
Van		\$28,000				\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,735,000</b>	<b>\$2,405,000</b>	<b>\$2,483,000</b>	<b>\$2,452,000</b>	<b>\$2,580,000</b>	<b>\$12,655,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$105,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$330,000</b>	<b>\$900,000</b>
Backhoe					\$125,000	\$125,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$150,000	\$150,000	\$150,000	\$200,000	\$750,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,300,000</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>	<b>\$11,300,000</b>
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Lift Station upgrade	\$50,000					\$50,000
Sewer System Rehabilitation	\$1,400,000	\$1,300,000	\$850,000	\$850,000	\$850,000	\$5,250,000
Water System Rehabilitation	\$750,000	\$850,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,500,000
<b>VEHICLE REPLACEMENT</b>	<b>\$330,000</b>		<b>\$78,000</b>	<b>\$47,000</b>		<b>\$455,000</b>
Catch basin cleaner	\$330,000					\$330,000
FlatBed 8-ton Truck - Generator Mount			\$78,000			\$78,000
Utility Truck				\$47,000		\$47,000
<b>RECREATION</b>	<b>\$526,250</b>	<b>\$542,500</b>	<b>\$516,000</b>	<b>\$439,000</b>	<b>\$640,000</b>	<b>\$2,663,750</b>
<b>PARKS &amp; PLAYGROUNDS</b>	<b>\$486,250</b>	<b>\$542,500</b>	<b>\$516,000</b>	<b>\$439,000</b>	<b>\$640,000</b>	<b>\$2,623,750</b>
Feasibility Study			\$10,000	\$10,000	\$10,000	\$30,000
Hibbert	\$288,750					\$288,750
Magnolia Field Basketball Court Renovation		\$75,000				\$75,000
North Union	\$197,500					\$197,500
Reservoir Beach					\$630,000	\$630,000
Robbins Farm			\$506,000			\$506,000
Spy Pond Tennis Courts		\$467,500				\$467,500
Wellington Playground				\$429,000		\$429,000
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$40,000</b>					<b>\$40,000</b>
ADA Accessibility Study & Playground	\$40,000					\$40,000
<b>REDEVELOPMENT BOARD</b>	<b>\$125,000</b>	<b>\$225,000</b>	<b>\$65,000</b>			<b>\$415,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$12,000</b>					<b>\$12,000</b>
ARB - Central Two Security Cameras	\$12,000					\$12,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$40,000</b>					<b>\$40,000</b>
ARB - Central Boiler	\$40,000					\$40,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$73,000</b>	<b>\$105,000</b>	<b>\$65,000</b>			<b>\$243,000</b>
ARB - 23 Maple Roof/Gutter Downspout/chimney		\$40,000				\$40,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape	\$3,000					\$3,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing	\$10,000					\$10,000
ARB - 23 Maple Street remove oil tank			\$15,000			\$15,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs	\$20,000		\$20,000			\$40,000
ARB - Central Interior baths, halls, lobby	\$15,000					\$15,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator		\$55,000				\$55,000
ARB - Central Oil Tank De-commissioning			\$15,000			\$15,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows		\$10,000				\$10,000



Row Labels	2014	2015	2016	2017	2018	Grand Total
ARB - Jefferson Cutter Interior baths, halls, stairwells	\$10,000					\$10,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000			\$15,000
ARB - Jefferson New Fire Alarm Panel	\$15,000					\$15,000
<b>MAJOR REPAIRS</b>		<b>\$120,000</b>				<b>\$120,000</b>
ARB - Central Parking Lot Replacement		\$120,000				\$120,000
<b>SCHOOLS</b>	<b>\$662,500</b>	<b>\$890,000</b>	<b>\$725,000</b>	<b>\$740,000</b>	<b>\$685,000</b>	<b>\$3,702,500</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$206,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$286,000</b>
Chiller - Pierce School	\$150,000					\$150,000
Heating & Ventilation units High School	\$10,000					\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000					\$20,000
Replace ventilating rooftop units	\$6,000					\$6,000
Small Equipment and Tools	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$55,500</b>	<b>\$100,000</b>	<b>\$250,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>\$1,305,500</b>
Furnishings World Language Lab at HS	\$12,000					\$12,000
Major Equip for Music Department	\$3,500					\$3,500
Stratton Building Improvements	\$10,000	\$100,000	\$250,000	\$400,000	\$500,000	\$1,260,000
Stratton Facilities Plan	\$15,000					\$15,000
Window replacement on 5th fl AHS	\$15,000					\$15,000
<b>MAJOR REPAIRS</b>	<b>\$230,000</b>	<b>\$545,000</b>	<b>\$5,000</b>	<b>\$35,000</b>	<b>\$5,000</b>	<b>\$820,000</b>
AHS Exterior Doors		\$30,000		\$30,000		\$60,000
AHS F Building Boiler	\$225,000					\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
High School - HVAC steam trap replacement		\$10,000				\$10,000
Peirce Field Replace Turf		\$500,000				\$500,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$600,000</b>
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$16,000</b>		<b>\$40,000</b>			<b>\$56,000</b>
Brackett School - exterior paving			\$40,000			\$40,000
High School -Replace heating and ventilation units	\$10,000					\$10,000
High School -Replace ventilating rooftop units	\$6,000					\$6,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>			<b>\$40,000</b>			<b>\$40,000</b>
Exterior paving Brackett			\$40,000			\$40,000
<b>STUDENT TRANSPORTATION</b>	<b>\$35,000</b>	<b>\$65,000</b>	<b>\$225,000</b>	<b>\$130,000</b>		<b>\$455,000</b>
Athletics Van - 8 passenger	\$35,000					\$35,000
Bus #102 53 passenger bus			\$95,000			\$95,000
Bus #103 77 passenger bus				\$130,000		\$130,000
Bus 105 - 8 7-D Tahoe		\$40,000				\$40,000
Bus -77 Passenger #104			\$130,000			\$130,000
Van 110 - 8 passenger 7-D minivan		\$25,000				\$25,000
<b>VEHICLE REPLACEMENT</b>		<b>\$40,000</b>	<b>\$25,000</b>	<b>\$35,000</b>	<b>\$40,000</b>	<b>\$140,000</b>
Maintenance Service Van		\$40,000	\$25,000		\$40,000	\$105,000
Maintenance Truck w/plow				\$35,000		\$35,000
<b>TOWN MANAGER</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$3,000</b>			<b>\$13,000</b>

Row Labels	2014	2015	2016	2017	2018	Grand Total
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$3,000</b>			<b>\$13,000</b>
Photocopier	\$5,000	\$5,000	\$3,000			\$13,000
<b>TREASURER</b>	<b>\$4,500</b>	<b>\$101,000</b>	<b>\$6,000</b>	<b>\$5,000</b>		<b>\$116,500</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$95,000</b>				<b>\$95,000</b>
Replace 4 Digital Pymt Parking Meters		\$95,000				\$95,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$4,500</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$5,000</b>		<b>\$21,500</b>
Photocopier	\$4,500	\$6,000	\$6,000	\$5,000		\$21,500
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>		<b>\$265,000</b>	<b>\$110,000</b>			<b>\$375,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$265,000</b>	<b>\$110,000</b>			<b>\$375,000</b>
Rink Renovations: Electrical/ Lighting			\$110,000			\$110,000
Rink Renovations: Zamboni room/Locker rooms		\$265,000				\$265,000
<b>Grand Total</b>	<b>\$8,532,250</b>	<b>\$13,697,850</b>	<b>\$10,002,266</b>	<b>\$7,326,925</b>	<b>\$7,421,363</b>	<b>\$46,980,654</b>

Sum of AMOUNT	Column Labels					
Row Labels	2014	2015	2016	2017	2018	Grand Total
BOND	\$3,575,550	\$9,127,400	\$5,582,010	\$3,016,900	\$2,957,500	\$24,259,360
CASH	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
OTHER	\$3,506,000	\$3,240,000	\$3,098,000	\$2,973,000	\$3,233,000	\$16,050,000
<b>Grand Total</b>	<b>\$8,532,250</b>	<b>\$13,697,850</b>	<b>\$10,002,266</b>	<b>\$7,326,925</b>	<b>\$7,421,363</b>	<b>\$46,980,654</b>

Fiscal Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Prior Non-Exempt Debt	5,641,510.00	4,978,154.00	4,415,531.00	4,007,702.00	2,776,958.00	\$21,819,855
Cash	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
New Non-Exempt Debt Service	\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726
Water Sewer Bonds						
<b>Total Non-Exempt Tax Burden</b>	<b>\$7,175,685</b>	<b>\$7,125,852</b>	<b>\$7,488,181</b>	<b>\$7,718,462</b>	<b>\$6,671,696</b>	<b>\$36,179,875</b>
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$25,000)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$215,400)
Adjust for Roadway Reconstruction O/R 2011	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$2,155,095)
Capital Carry Forward		\$0				\$0
Antenae Funds	(\$255,000)	(\$50,000)				(\$305,000)
Town & School Copier Reductions						
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)		(\$1,746,868)
<b>Net Non-Exempt Plan</b>	<b>\$5,965,968</b>	<b>\$6,088,285</b>	<b>\$6,490,108</b>	<b>\$6,709,620</b>	<b>\$6,088,532</b>	<b>\$31,342,512</b>
<b>Pro Forma Budget</b>	<b>\$119,335,335</b>	<b>\$122,772,275</b>	<b>\$127,015,185</b>	<b>\$132,533,596</b>	<b>\$138,066,646</b>	<b>\$639,723,037</b>
<b>Budget For Plan at 5%</b>	<b>\$5,966,767</b>	<b>\$6,138,614</b>	<b>\$6,350,759</b>	<b>\$6,626,680</b>	<b>\$6,903,332</b>	<b>\$31,986,152</b>
<b>Plan as % of Revenues</b>	<b>5.00%</b>	<b>4.96%</b>	<b>5.11%</b>	<b>5.06%</b>	<b>4.41%</b>	<b>4.90%</b>
<b>Variance From Budget</b>	<b>\$799</b>	<b>\$50,329</b>	<b>(\$139,349)</b>	<b>(\$82,940)</b>	<b>\$814,800</b>	<b>\$643,640</b>

DEPARTMENT	EXPENDITURE	LIFE (YRS)	2014	2015	2016	2017	2018	Grand Total
COMMUNITY SAFETY - FIRE SERVICES	Ambulance replacement	4	\$3,212	\$56,424	\$54,818	\$53,212	\$51,606	\$219,271
	Automatic Defibrillators	10	\$257	\$2,114	\$2,062	\$2,011	\$1,960	\$8,404
	Breathing apparatus, SCBA	7	\$1,124	\$13,372	\$25,299	\$35,781	\$34,818	\$110,395
	Fire Station - Central	20		\$89,930	\$459,860	\$450,867	\$441,874	\$1,442,530
	Headquarters - Architectural Plans	20	\$7,227	\$36,953	\$36,230	\$35,508	\$34,785	\$150,703
	Ladder 1 #1009	20				\$14,854	\$75,959	\$90,813
	Protective Gear Replacement	10	\$642	\$5,927	\$11,083	\$15,469	\$15,083	\$48,205
	Purchase new Engine/Pump - replace #1007	7					\$9,635	\$9,635
	Replace C2	7		\$642	\$6,999	\$6,815	\$6,632	\$21,089
COMMUNITY SAFETY - FIRE SERVICES Total			\$12,462	\$205,362	\$596,352	\$614,517	\$672,352	\$2,101,045
COMMUNITY SAFETY - POLICE SERVICES	C.S. Building Renovations -5 Year plan	20		\$3,950	\$55,755	\$201,615	\$197,664	\$458,985
	Digital fingerprint imaging machine	20	\$401	\$2,053	\$2,013	\$1,973	\$1,933	\$8,372
	Speed Trailer Replacement	7			\$241	\$2,625	\$2,556	\$5,421
COMMUNITY SAFETY - POLICE SERVICES Total			\$401	\$6,003	\$58,009	\$206,212	\$202,153	\$472,779
HEALTH & HUMAN SERVICES	Robbins House Cottage kitchen & bath INCREAS	7	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
	Whittemore Robbins House	7			\$2,409	\$26,246	\$25,558	\$54,213
	Whittemore Robbins House HVAC System	7	\$321	\$3,499	\$3,408	\$3,316	\$3,224	\$13,769
HEALTH & HUMAN SERVICES Total			\$1,124	\$12,248	\$14,336	\$37,852	\$36,843	\$102,403
INFORMATION TECHNOLOGY	Building Security Elements	7	\$321	\$3,821	\$7,228	\$10,223	\$9,948	\$31,541
	Document Management System	7	\$401	\$4,776	\$9,036	\$12,779	\$12,435	\$39,427
	Library MLN Equipment	5	\$485	\$7,320	\$11,673	\$16,435	\$15,966	\$51,879
		7				\$382	\$4,649	\$5,032
	Library -PC Vend Printing/Photocopier Project	7	\$82	\$974	\$1,843	\$2,689	\$3,511	\$9,099
	Replacement of Receivable Package	10				\$3,212	\$26,424	\$29,635
	School - Educational IT Program	3	\$2,007	\$47,689	\$92,032	\$135,037	\$133,029	\$409,794
		7					\$2,007	\$2,007
	School - Software Licensing	3	\$642	\$15,260	\$29,450	\$43,212	\$42,569	\$131,134
		7					\$642	\$642
	School Dept-Admin Micro Program	3	\$642	\$15,260	\$29,450	\$43,212	\$42,569	\$131,134
		7					\$642	\$642
	Software Upgrades & Standardization	3	\$482	\$11,445	\$22,088	\$32,409	\$31,927	\$98,351
		7					\$482	\$482
	Town Network Infrastructure	7	\$401	\$4,776	\$8,634	\$8,405	\$8,175	\$30,391
	Town-Microcomputer Program	3	\$964	\$22,891	\$44,175	\$64,818	\$63,854	\$196,701

DEPARTMENT	EXPENDITURE	LIFE (YRS)	2014	2015	2016	2017	2018	Grand Total
INFORMATION TECHNOLOGY	Town-Microcomputer Program	7					\$964	\$964
	Wireless Assessments, 8 Schools Continue Upgr	7	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
INFORMATION TECHNOLOGY Total			<b>\$7,231</b>	<b>\$142,961</b>	<b>\$264,129</b>	<b>\$381,101</b>	<b>\$407,855</b>	<b>\$1,203,278</b>
LIBRARY	Doors	7				\$610	\$6,649	\$7,259
	Heating/Cooling Water Pumps	7			\$344	\$3,744	\$3,646	\$7,734
	Hot Water Heater	7	\$96	\$1,050	\$1,022	\$995	\$967	\$4,131
	Ramp and Stairs	7				\$209	\$2,275	\$2,483
	Repointing - 1992 Addition	20		\$361	\$1,848	\$1,812	\$1,775	\$5,796
	Repointing of 1892 Building	20	\$2,409	\$12,318	\$12,077	\$11,836	\$11,595	\$50,234
	Windows- 1892 Building	20					\$726	\$726
LIBRARY Total			<b>\$2,505</b>	<b>\$13,729</b>	<b>\$15,290</b>	<b>\$19,206</b>	<b>\$27,634</b>	<b>\$78,364</b>
PLANNING	BOS - Parmenter Oil Tank Removal	20		\$241	\$1,232	\$1,208	\$1,184	\$3,864
	Dallin Library Exterior Painting	20				\$321	\$1,642	\$1,964
	MGR - Gibbs oil tank removal	20			\$321	\$1,642	\$1,610	\$3,574
	Parmenter roof repairs for slate & gutters	15				\$321	\$1,976	\$2,297
	Gibbs - Replace AC Compressor	7	\$241	\$2,625	\$2,556	\$2,487	\$2,418	\$10,326
	Gibbs - Lead Abatement	7	\$321	\$3,499	\$3,408	\$3,316	\$3,224	\$13,769
	Gibbs - Interior Bathrooms	7	\$401	\$4,374	\$4,260	\$4,145	\$4,030	\$17,211
PLANNING Total			<b>\$964</b>	<b>\$10,739</b>	<b>\$11,776</b>	<b>\$13,440</b>	<b>\$16,084</b>	<b>\$53,004</b>
PUBLIC WORKS CEMETERY DIVISION	Garage Renovation/ Rehab Chapel/HVAC	25			\$4,015	\$18,029	\$17,708	\$39,752
	Backhoe	15		\$1,766	\$10,866	\$10,631	\$10,395	\$33,659
	Water System Rehab	25	\$6,424	\$28,847	\$28,333	\$27,819	\$27,305	\$118,729
	Roadway Improvements	15		\$3,694	\$22,720	\$22,228	\$21,735	\$70,377
PUBLIC WORKS CEMETERY DIVISION Total			<b>\$6,424</b>	<b>\$34,307</b>	<b>\$65,935</b>	<b>\$78,708</b>	<b>\$77,144</b>	<b>\$262,517</b>
PUBLIC WORKS ENGINEERING DIVISION	Utility Vehicle	7				\$482	\$5,249	\$5,731
	Opticom Updates Traffic Lights	7	\$1,124	\$12,248	\$11,927	\$11,606	\$11,285	\$48,190
	Flood Mitigation Grant FEMA Millbrook	7	\$1,606	\$19,505	\$43,728	\$90,371	\$87,962	\$243,171
PUBLIC WORKS ENGINEERING DIVISION Total			<b>\$2,730</b>	<b>\$31,753</b>	<b>\$55,655</b>	<b>\$102,458</b>	<b>\$104,496</b>	<b>\$297,093</b>
PUBLIC WORKS HIGHWAY DIVISION	1 Ton Utility w/Gate Lift	10				\$755	\$6,210	\$6,964
	3/4 Ton Pick-up, 4wd w/Plow (2)	7		\$1,285	\$13,998	\$13,631	\$14,629	\$43,543
	4WD Truck w/Sander	10		\$2,248	\$20,777	\$39,120	\$54,927	\$117,072
	Air Compressor (trailer mounted)	10	\$321	\$2,642	\$2,578	\$2,514	\$2,450	\$10,505
	Backhoe/Loader 1.5 CY	10			\$1,815	\$14,929	\$14,566	\$31,310
	Catch Basin Cleaner - Clam Shell	7					\$1,927	\$1,927

DEPARTMENT	EXPENDITURE	LIFE (YRS)	2014	2015	2016	2017	2018	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	Install Sidewalk Ramps	7				\$1,044	\$12,417	\$13,461
		20	\$1,044	\$6,381	\$11,615	\$15,700	\$15,387	\$50,127
	Loader 2.5CY Capacity	7		\$2,569	\$27,996	\$27,262	\$26,528	\$84,355
	Loader 3 CY Capacity	7					\$2,810	\$2,810
	Replace Retaining Wall - Westminster Ave	7			\$1,590	\$17,323	\$16,868	\$35,781
	Sander Body	7	\$273	\$3,248	\$6,144	\$8,963	\$11,703	\$30,331
	Truck w/welder unit, 350 amp	7	\$1,445	\$15,748	\$15,335	\$14,922	\$14,509	\$61,959
	33,000 GVW Dump Truck	10		\$1,445	\$11,891	\$11,602	\$11,312	\$36,250
PUBLIC WORKS HIGHWAY DIVISION Total			\$3,083	\$35,567	\$113,738	\$167,763	\$206,243	\$526,394
PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck w/Plow	10	\$803	\$6,606	\$6,445	\$6,285	\$6,124	\$26,263
	1 Ton Utility Truck w/Gate	10		\$723	\$5,945	\$5,801	\$5,656	\$18,125
	Fork Lift	7				\$1,285	\$13,998	\$15,283
	Mini-Loader (Skid-Steer) w/Sidewalk Plow & Sn	7			\$2,168	\$23,622	\$23,002	\$48,792
	Pickup 3/4 ton	7	\$562	\$6,124	\$5,964	\$5,803	\$5,642	\$24,095
	Work Crane - 120' Boom	7					\$4,015	\$4,015
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$1,365	\$13,453	\$20,522	\$42,795	\$58,438	\$136,572
PUBLIC WORKS PROPERTIES DIVISION	DPW Yard Bldg C Replace Spanish Tile Roof	20			\$4,818	\$24,635	\$24,154	\$53,607
	High School Parking lot culvert	20	\$3,613	\$18,477	\$18,115	\$17,754	\$17,393	\$75,351
	Town Hall Renovation Program	7			\$1,606	\$19,103	\$36,142	\$56,851
PUBLIC WORKS PROPERTIES DIVISION Total			\$3,613	\$18,477	\$24,539	\$61,493	\$77,688	\$185,809
RECREATION	Hibbert	15	\$4,637	\$28,524	\$27,906	\$27,287	\$26,669	\$115,023
	Magnolia Field Basketball Court Renovation	7		\$1,204	\$13,123	\$12,779	\$12,435	\$39,541
	North Union	15	\$3,172	\$19,510	\$19,087	\$18,664	\$18,241	\$78,674
	Reservoir Beach	7					\$10,117	\$10,117
	Robbins Farm	15			\$8,126	\$49,985	\$48,901	\$107,012
	Spy Pond Tennis Courts	15		\$7,508	\$46,182	\$45,181	\$44,180	\$143,050
	Wellington Playground	15				\$6,889	\$42,379	\$49,268
	ADA Accessibility Study & Playground	7	\$642	\$6,999	\$6,815	\$6,632	\$6,448	\$27,537
RECREATION Total			\$8,451	\$63,745	\$121,239	\$167,418	\$209,371	\$570,223
REDEVELOPMENT BOARD	ARB - Central Parking Lot Replacement	7		\$1,927	\$20,997	\$20,446	\$19,896	\$63,266
REDEVELOPMENT BOARD Total				\$1,927	\$20,997	\$20,446	\$19,896	\$63,266
SCHOOLS	AHS F Building Boiler	7	\$3,613	\$39,369	\$38,337	\$37,305	\$36,272	\$154,897
	Athletics Van - 8 passenger	5	\$562	\$8,124	\$7,899	\$7,674	\$7,450	\$31,710
	Brackett School - exterior paving	15			\$642	\$3,951	\$3,866	\$8,459

DEPARTMENT	EXPENDITURE	LIFE (YRS)	2014	2015	2016	2017	2018	Grand Total
SCHOOLS	Bus #102 53 passenger bus	7			\$1,526	\$16,623	\$16,187	\$34,335
	Bus #103 77 passenger bus	7				\$2,088	\$22,747	\$24,834
	Bus 105 - 8 7-D Tahoe	7		\$642	\$6,999	\$6,815	\$6,632	\$21,089
	Bus -77 Passenger #104	7			\$2,088	\$22,747	\$22,150	\$46,985
	Chiller - Pierce School	7	\$2,409	\$26,246	\$25,558	\$24,870	\$24,182	\$103,264
	High School - HVAC steam trap replacement	10		\$161	\$1,321	\$1,289	\$1,257	\$4,028
	High School -Replace heating and ventilation un	10	\$161	\$1,321	\$1,289	\$1,257	\$1,225	\$5,253
	High School -Replace ventilating rooftop units	10	\$96	\$793	\$773	\$754	\$735	\$3,152
	Maintenance Service Van	7		\$642	\$7,400	\$11,190	\$11,534	\$30,767
	Maintenance Truck w/plow	7				\$562	\$6,124	\$6,686
	Peirce Field Replace Turf	7		\$8,029	\$87,487	\$85,193	\$82,899	\$263,610
	Replace Fire Control Inst. Alarm Panels HS	10	\$321	\$2,642	\$2,578	\$2,514	\$2,450	\$10,505
	Thompson School Improvements	20	\$25,959	\$132,743	\$130,147	\$127,551	\$124,955	\$541,355
	Van 110 - 8 passenger 7-D minivan	7		\$401	\$4,374	\$4,260	\$4,145	\$13,180
	Stratton Building Improvements	7		\$1,606	\$21,512	\$67,206	\$137,196	\$227,520
SCHOOLS Total			\$33,121	\$222,721	\$339,932	\$423,849	\$512,005	\$1,531,628
VETERANS' MEMORIAL RINK ENTERPRISE FUND	Rink Renovations: Electrical/ Lighting	15			\$1,766	\$10,866	\$10,631	\$23,264
	Rink Renovations: Zamboni room/Locker rooms	15		\$4,256	\$26,178	\$25,610	\$25,043	\$81,087
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total				\$4,256	\$27,944	\$36,477	\$35,674	\$104,351
Grand Total			\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726

# Community Safety Building Renovations

## Status

- 2006 Evaluation Done >> \$4.8 million estimated for Reno.
- Three Phases: Plaza, Building Envelope and Internal Programmatic.
- Deck Renovation completed in May 2011 at final cost of \$1.61m
- Building Envelope underway & to be completed by May 2013.
- Despite Extensive pre contract forensic evaluations/ testing, extent of deterioration of brick façade, stucco and supporting substrates were under estimated.
- Mechanical systems, not included in this phase, are failing and need to be addressed –replacement of heat pumps & cooling tower.
- Envelope Phase budgeted @ \$2,240,000, FY2013
- Result \$232K over budget > Manager's proposed approach
  - Take \$103k from various residual prior year capital Items
  - Take \$130k from Reserves. ( CPC voted unanimously to support the Town Manager's proposed approach.)

# Community Safety Building Renovations

## Status (cont)

- Future ?'s are when/how to complete Renovation Program.
- PTBC recommends combining future phases into one project to reduce cost and inconvenience to building occupants.
- Phase 3 programmed for \$246k for design in FY2015 & \$2.4 m for Construction in FY2016.